

# Comprehensive Evaluation of Logistics Enterprise Performance Based on DEA and Inverted DEA Model

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**Abstract:** DEA is a systematic method for analyzing the relative effectiveness or benefit of decision-making units based on multi-index inputs and multi-index outputs, while Inverted DEA is a method for evaluating decision-making units based on ineffectiveness. In order to make a more reasonable evaluation of the decision-making unit, we consider using the characteristics of both DEA and Inverted DEA models to make a comprehensive evaluation of decision-making units. After discussing DEA model, Inverted DEA model and the comprehensive evaluation methods such as TOPSIS, a weighted geometric evaluation method was proposed. By using the proposed weighted geometric evaluation method and the other four evaluation methods, we evaluated the performance of 16 logistics enterprises in our country and the evaluation results were compared and sorted. The results show that the weighted geometric evaluation method can provide a new idea for the comprehensive evaluation based on DEA and Inverted DEA models.

**Keywords:** DEA, Inverted DEA, TOPSIS, Weighted Geometric Mean, Logistics Evaluation

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## 1. Introduction

Data Envelopment Analysis (DEA), first introduced by Charnes et al. in 1978, is used to evaluate the relative effectiveness of decision making units (DMUs) with multiple inputs and multiple outputs [1]. It uses mathematic programming models to create efficient frontier of production with well-evaluated DMUs, those DMUs that are not on the frontier will be compared with their peers on the frontier to estimate their efficiency scores.

The DEA evaluation method has the following characteristics: It is not affected by dimensions of input and output; the data of different indexes can be evaluated by a comprehensive index; the weight of the model is not affected by the subjective factors and the evaluation of the DMU is relatively fair; improvements can be proposed to inefficient DMUs; It has the absolute advantage of dealing with multiple inputs, especially multiple outputs. These obvious features make the DEA method develop rapidly in both theoretical research and practical application. Nowadays, DEA has been widely applied to management, systems engineering and decision analysis. For example, Shi et al. Proposed the application of DEA in decision support system [2], Mardani

et al. used DEA in energy efficiency [3].

However, in terms of DEA method, there are still some theoretical and practical problems. For example, during practical application, we found that it is probable to get more than one effective DMUs when we use DEA to evaluate the efficiency of DMUs. This has led to a lack of clear distinctions between evaluations and explicitly conclusive information is difficult to obtained, so that there is no practical help to decision-maker. To solve this problem, Allen et al. studied the weight constraints and value judgments in DEA in 1977 [4]. Andersen and Petersen (1993) improved the DEA model and proposed a more efficient way to evaluate the effectiveness of DMUs [5]. However, Banker and Chang pointed out in 2006 that the performance of super-efficient programs proposed by Andersen and Petersen did not perform well [6].

In practical problems, the evaluation of the efficiency of DMUs should not only consider the "excellent" side of its effectiveness, but also should be considered from the other side "inferiority." Only comprehensive evaluation based on the two aspects of "excellent" and "inferior" is more comprehensive and reasonable. Inverted Data Envelopment Analysis (Inverted DEA) was introduced by Japanese scholar

Yamada Yasuhito in 1994 [7], It is diametrically opposed to the concept of efficiency that DEA evaluates the effectiveness of DMUs, Inverted DEA is a model used to evaluate the anti-efficiency of DMUs. Because the traditional DEA model does not evaluate the DMU sufficiently, we consider introducing a combination of DEA and Inverted DEA to make a comprehensive evaluation of the DMU.

The Technique for Order Preference by Similarity to Ideal Solution (TOPSIS) was first proposed by HWang and Yoon in 1981 [8]. TOPSIS method is based on sort by the proximity of a limited number of objects to the ideal solution, and is a method of evaluating the relative merits of existing objects [9]. In fact, it is also a method of evaluating DMUs considering both the optimal solution and the worst solution. Based on the idea of TOPSIS, combined with the concepts of efficient value and anti-efficient value of DEA and Inverted DEA, a new DMU comprehensive evaluation method is proposed in this paper, which together with other evaluation methods, carrying out a comprehensive evaluation of the performance of 16 logistics enterprises in China.

## 2. DEA and Inverted DEA models

### 2.1. DEA Model

The DEA model was first introduced by Charnes, Cooper, and Rhodes in 1978 called the C<sup>2</sup>R Model. There are  $n$  DMUs, each DMU has  $m$  inputs and  $s$  outputs.

Let

$$X_j = (x_{1j}, x_{2j}, \dots, x_{mj})^T, \quad j = 1, 2, \dots, n$$

$$Y_j = (y_{1j}, y_{2j}, \dots, y_{sj})^T, \quad j = 1, 2, \dots, n$$

be the  $j$  th input and output vectors of  $m$  and  $s$  dimension respectively, where,

$$x_{ij} > 0, y_{ij} > 0, (i = 1, 2, \dots, m; r = 1, 2, \dots, s)$$

represent the  $i$  th type of input and the  $r$  th type of output of the  $j$  th DMU, which can be obtained from the observed sample data.

The efficiency of the  $j_0$  th DMU can be evaluated. The equivalent linear programming model of C<sup>2</sup>R is

$$\begin{aligned} \max \quad & H_{j_0} = \mu^T Y_{j_0} \\ \text{s.t.} \quad & \omega^T X_j - \mu^T Y_j \geq 0, \quad j = 1, 2, \dots, n \\ & \omega^T X_{j_0} = 1 \\ & \omega \geq 0, \mu \geq 0 \end{aligned} \tag{1}$$

where  $\omega^T = (\omega_1, \omega_2, \dots, \omega_m), \mu^T = (\mu_1, \mu_2, \dots, \mu_s)$  are weight vectors of input and output respectively. By the duality principle of linear programming, the equivalent duality model of C<sup>2</sup>R is obtained.

$$\begin{aligned} \min \quad & \theta \\ \text{s.t.} \quad & \lambda^T X_j \leq \theta X_{j_0}, \quad j = 1, 2, \dots, n \\ & \lambda^T Y_j \geq Y_{j_0}, \quad j = 1, 2, \dots, n \\ & \lambda \geq 0, \lambda \neq 0, \theta \in E^n \end{aligned} \tag{2}$$

If we wish to measure the slacks of inputs and outputs, we can simply introduce some variables  $s^+, s^-$  as follows.

$$\begin{aligned} \min \quad & \theta - \varepsilon \left( \sum_{r=1}^s s_r^+ + \sum_{i=1}^m s_i^- \right) \\ \text{s.t.} \quad & \sum_{j=1}^n \lambda_j x_{ij} + s_i^- = \theta x_{i0}, \quad i = 1, 2, \dots, m \\ & \sum_{j=1}^n \lambda_j y_{rj} - s_r^+ = y_{r0}, \quad r = 1, 2, \dots, s \\ & \lambda_j \geq 0, \quad j = 1, 2, \dots, n \\ & s_r^+ \geq 0, \quad s_i^- \geq 0, \quad r = 1, 2, \dots, s, \quad i = 1, 2, \dots, m \end{aligned} \tag{3}$$

where  $s^+ = (s_1^+, s_2^+, \dots, s_s^+)$  and  $s^- = (s_1^-, s_2^-, \dots, s_m^-)$  are the slack variables corresponding to the output and the input respectively, and  $\varepsilon$  is the infinitesimal non-Archimedean variable.

Let the optimal solution of linear programming be  $\lambda^0, s^{-0}, s^{+0}, \theta^0$ , and then we have

(1) If  $\theta^0 = 1$  and  $s^+ \neq 0$  or  $s^- \neq 0$ , DMU <sub>$j_0$</sub>  is weak DEA efficient. That is, the  $j_0$  th DMU can obtain the same output by reducing the input index or may increase the output when its inputs the same;

(2) If  $\theta^0 = 1$  and  $s^+ = s^- = 0$ , DMU is DEA efficient. That is, on the basis of  $m$  input indexes of the  $j_0$  th DMU,  $s$  output indexes reach the optimum;

(3) If  $\theta^0 < 1$ , DMU <sub>$j_0$</sub>  is non-DEA efficient. That is the  $j_0$  th DMU can reduce the input index to obtain the same output  $y_{j_0}$ .

### 2.2. Inverted DEA Model

Compared to the standard DEA models which evaluate DUMs from the perspective of optimism, Inverted DEA model is to evaluate the performance of DMUs from the perspective of pessimism.

To make an anti-efficiency evaluation of  $j_0$  th DMU ( $1 \leq j_0 \leq n$ ), we can use the Inverted DEA linear programming model.

$$\begin{aligned} \max \quad & H'_{j_0} = \mu'^T X_{j_0} \\ \text{s.t.} \quad & \omega'^T X_j - \mu'^T Y_j \leq 0, \quad j = 1, 2, \dots, n \\ & \mu'^T Y_{j_0} = 1 \\ & \omega' \geq 0, \mu' \geq 0 \end{aligned} \tag{4}$$

where  $H'_{j_0}$  represents the anti-efficiency value of  $j_0$  th DMU,  $\omega'^T = (\omega'_1, \omega'_2, \dots, \omega'_m)$  and  $\mu'^T = (\mu'_1, \mu'_2, \dots, \mu'_s)$  are weight vectors of input and output respectively.

By the duality principle of linear programming, the equivalent duality model of model (4) is obtained.

$$\begin{aligned} \min \quad & \theta' \\ \text{s.t.} \quad & \lambda'^T Y_j \leq \theta' Y_{j_0}, \quad j=1,2,\dots,n \\ & \lambda'^T X_j \geq X_{j_0}, \quad j=1,2,\dots,n \\ & \lambda' \geq 0, \lambda' \neq 0 \end{aligned} \tag{5}$$

where  $\theta'$  represents the anti-efficiency value of  $j_0$  th DMU. Introducing slack variables  $s'^+$ ,  $s'^-$  and infinitesimal non-Archimedes, model (4) is equivalent to the following.

$$\begin{aligned} \min \quad & \theta' - \varepsilon \left( \sum_{r=1}^s s_r'^+ + \sum_{i=1}^m s_i'^- \right) \\ \text{s.t.} \quad & \sum_{j=1}^n \lambda'_j y_{rj} + s_r'^+ = \theta' y_{r0}, \quad r=1,2,\dots,s \\ & \sum_{j=1}^n \lambda'_j x_{ij} - s_i'^- = x_{i0}, \quad i=1,2,\dots,m \\ & \lambda'_j \geq 0, \quad j=1,2,\dots,n \\ & s_r'^+ \geq 0, \quad s_i'^- \geq 0, \quad r=1,2,\dots,s, \quad i=1,2,\dots,m \end{aligned} \tag{6}$$

where  $s'^+ = (s_1'^+, s_2'^+, \dots, s_s'^+)$  and  $s'^- = (s_1'^-, s_2'^-, \dots, s_m'^-)$  are the slack variables corresponding to the output and input,  $\varepsilon$  is infinitesimal non-Archimedes variable.

The optimal solution of model (6) is called Inverted DEA non-efficiency value, which represents inefficient measures of DMU. Inverted DEA non-efficiency means that  $\theta' = 1$  and  $s_r'^+ = 0, s_i'^- = 0, r=1,2,\dots,s, i=1,2,\dots,m$ , while Inverted DEA efficiency means  $\theta' < 1$  and  $s_r'^+ > 0$  or  $s_i'^- > 0, r=1,2,\dots,s, i=1,2,\dots,m$ .

The standard DEA model is to evaluate the performance of DMUs from the performance of optimism, and on the contrary, Inverted DEA is to evaluate the performance of DMUs from the perspective of pessimism. Figure 1 and Figure 2 are the DEA efficiency diagram and the Inverted DEA anti-efficiency diagram respectively.

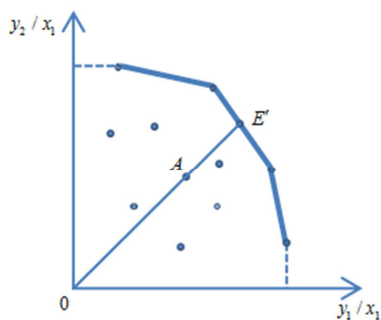


Figure 1. The DEA efficiency diagram.

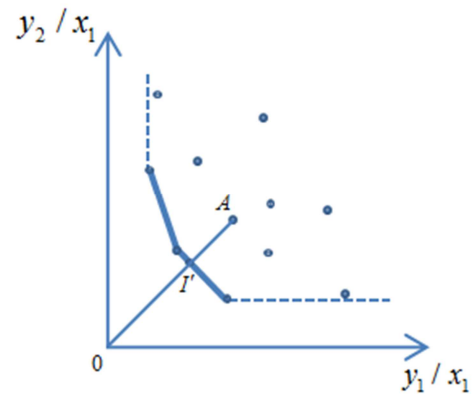


Figure 2. The Inverted DEA anti-efficiency diagram.

### 3. Comprehensive Evaluation Methods Based on DEA and Inverted DEA Model

#### 3.1. Mixed synthesis Method

It's clear that by utilizing the anti-efficiency value, we can obtain more information about performance and make the evaluation more reasonable. Therefore we consider aggregating the efficiency score  $\theta$  and  $\theta'$  of DEA and Inverted DEA.

First we define the two indexes as the following.

$$\theta^* = (\theta, \theta'), \quad \theta'^* = (\theta', \theta)$$

For  $\theta^*$ , when we evaluate the performance of DMU<sub>1</sub> and DMU<sub>2</sub>, we would compare the  $\theta$  first, if  $\theta_1 > \theta_2$ , the DMU<sub>1</sub> is considered performing better than DMU<sub>2</sub>, if  $\theta_1 = \theta_2$ , then we continue to use  $\theta'$  to compare DMU<sub>1</sub> and DMU<sub>2</sub>, if  $\theta'_1 < \theta'_2$ , then DMU<sub>1</sub> performs better than DMU<sub>2</sub>, while the rank of  $\theta'^*$  is the opposite. This method uses the efficiency value and the anti-efficiency value to rank DMUs directly and make a comprehensive evaluation from the perspectives of efficiency and anti-efficiency respectively.

Liu put forward a synthetic evaluation index in 2007 [10] as follow.

$$h = \frac{\theta + \left(1 - \frac{1}{\theta'}\right)}{2}$$

Because the ranges of  $\theta$  and  $\theta'$  are different, it may not be a good idea to take the arithmetic average of the two indexes directly. So to keep the same orientation as  $\theta$ , the  $\theta'$  should be transformed to  $1 - 1/\theta'$ . In this case, if DMU is anti-efficiency,  $\theta'=1, h = \theta'/2 \leq 1/2$ ; if DMU is both efficiency and anti-efficiency,  $\theta'=1, \theta=1, h = 1/2$ ; if DMU is efficiency,  $\theta=1, h \geq 1/2$ .

This method unifies the range of  $\theta$  and  $\theta'$ , then take the average of them, which is easy to calculate and the use of information is also more adequate. However, the arithmetic mean is susceptible to extreme values, and if the data is obviously skewed, the representation of the arithmetic mean will be poor.

**3.1. TOPSIS Method**

TOPSIS method is a common method for multi-objective decision analysis of finite solutions in system engineering. Its basic idea is to define the ideal solution and negative ideal solution in decision problem, and then find a solution in the feasible solution, which is the closest to the ideal solution and the farthest from the negative ideal solution.

The steps of TOPSIS can be summarized as follow:

Step 1 Normalize the decision matrix  $X$ .

$$a_{ij} = \frac{X_{ij}}{\sqrt{\sum_{i=1}^n X_{ij}^2}}, \quad i = 1, 2, \dots, n; j = 1, 2, \dots, m$$

than a normalized matrix  $A$  is obtained.

$$A = \begin{bmatrix} a_{11} & a_{12} & \dots & a_{1m} \\ a_{21} & a_{22} & \dots & a_{2m} \\ \vdots & \vdots & \dots & \vdots \\ a_{n1} & a_{n2} & \dots & a_{nm} \end{bmatrix}$$

Step 2 Determine the ideal solution and negative ideal solution. The optimal value vector and the worst value vector are obtained according to the decision matrix  $A$ , That is, the optimal solution and the worst solution in the limited solution are:

$$A^+ = (a_{i1}^+, a_{i2}^+, \dots, a_{im}^+) = \{\max_i a_{ij} \mid j = 1, 2, \dots, m\}$$

$$A^- = (a_{i1}^-, a_{i2}^-, \dots, a_{im}^-) = \{\min_i a_{ij} \mid j = 1, 2, \dots, m\}$$

Step 3 Calculate the distance  $D_i^+$  between each scheme and the ideal point and the distance  $D_i^-$  to the negative ideal point.

$$D_i^+ = \sqrt{\sum_{j=1}^m (a_{ij}^+ - a_{ij})^2}$$

$$D_i^- = \sqrt{\sum_{j=1}^m (a_{ij}^- - a_{ij})^2}$$

where  $D_i^+$  and  $D_i^-$  represent the distance between the  $i$  th evaluation object and the optimal solution and the worst

solution respectively,  $a_{ij}$  is the value of the  $j$  th index of the evaluation object  $i$ .

Step 4 Calculate the proximity  $C_i$  of the evaluation object and the optimal solution.

$$C_i = \frac{D_i^-}{D_i^+ + D_i^-}$$

where  $C_i$  is between 0 and 1, the closer it is to 1, the closer it is to the optimal level. Conversely, the closer it is to 0, the closer it is to the poorest level.

Step 5 Sort by the relative proximity  $C_i$  of each scheme.

The value of  $C_i$  is larger, the overall benefit is better.

Among the many evaluation methods, the TOPSIS method is the most fully utilized information of the original data, and the result can accurately reflect the difference between the evaluation schemes. TOPSIS has no strict limits on the data distribution, the sample content and the index, and the data calculation is also simple. It is not only for a small sample, but also for multiple evaluation targets, multiple indicators of large sample data. Using the TOPSIS method for comprehensive evaluation, we can draw a good comparability to evaluate the ranking results.

**4. Case Study Based on 16 Logistics Enterprises Performance**

**4.1. Sample Data Source and Index Selection**

Based on DEA and Inverted DEA models, this paper evaluates the performance of 16 major logistics enterprises in China through different evaluation methods. The evaluation data are from the annual reports of listed companies from 2006 to 2015, the average of the raw data of which was shown in Table 1.

As DEA efficiency is a relative efficiency, as long as each DUM is comparable, the calculation results are credible and able to truly reflect the efficiency of the indicators. In view of this, this article selected 16 logistics enterprises as the research object, the investment indicators are the total assets of  $I_1$  (ten thousand yuan) operating costs  $I_2$  (ten thousand yuan), output indicators are the main business income  $O_1$  (ten thousand yuan), net profit  $O_2$  (ten thousand yuan) and earnings per share  $O_3$  (yuan). The 16 logistics companies are Jinzhou Port(DMU<sub>1</sub>), Dalian Port(DMU<sub>2</sub>), Beibu Gulf port (DMU<sub>3</sub>), Lianyungang(DMU<sub>4</sub>), Nanjing Port(DMU<sub>5</sub>), Rizhao Port(DMU<sub>6</sub>), Shanghai Port Group(DMU<sub>7</sub>), Shanghai Lingang(DMU<sub>8</sub>), Tianjin Port(DMU<sub>9</sub>), Xiamen Port(DMU<sub>10</sub>), Yantian Port(DMU<sub>11</sub>), Xiamen Airport(DMU<sub>12</sub>), Yingkou Port(DMU<sub>13</sub>), Chongqing Port(DMU<sub>14</sub>), Tie Long Logistics(DMU<sub>15</sub>), and Guangzhou-Shenzhen Railway(DMU<sub>16</sub>).

**Table 1.** The average of the original data of 16 logistics enterprises from 2006 to 2015.

logistics enterprises	I <sub>1</sub>	I <sub>2</sub>	O <sub>1</sub>	O <sub>2</sub>	O <sub>3</sub>
DMU <sub>1</sub>	862648	72404	114885	16444	0.10
DMU <sub>2</sub>	2233316	281874	397056	66578	0.20
DMU <sub>3</sub>	353705	109107	145138	16714	-0.39
DMU <sub>4</sub>	395017	86433	11962	10631	0.27
DMU <sub>5</sub>	87111	8522	14983	2299	0.13
DMU <sub>6</sub>	1069588	225322	311463	47361	0.40
DMU <sub>7</sub>	7457931	1261501	2123327	575425	0.14
DMU <sub>8</sub>	140942	78180	98433	1191	0.03
DMU <sub>9</sub>	2275617	936085	1185741	116836	0.36
DMU <sub>10</sub>	357664	286467	318685	20425	0.32
DMU <sub>11</sub>	533876	17489	41417	54005	0.57
DMU <sub>12</sub>	357664	41350	88202	31331	0.42
DMU <sub>13</sub>	1114830	164710	248793	34401	0.64
DMU <sub>14</sub>	438748	77741	105066	7831	0.15
DMU <sub>15</sub>	427047	239496	298462	35464	0.30
DMU <sub>16</sub>	3010460	953266	1234013	122260	0.17

**4.2. Analysis of the Performance of Logistics Enterprises Based on Different Evaluation Methods**

According to the input-output data of the 16 logistics enterprises in Table 1 and the model (3) and the model (6), we

obtains the relative efficiency value and the inefficiency value of the corresponding decision unit. Then the decision unit is evaluated with the four methods given in the previous article, and we sort the results. The ranking results are shown in Table 2.

**Table 2.** Ranking of Logistics Company Performance.

DMU	$\theta$	Rank1	$\theta'$	Rank2	$h$	Rank3	$C$	Rank4
1	0.73	14	1.00	15	0.37	3	0.50	14
2	0.69	15	0.69	10	0.12	8	0.51	10
3	0.92	8	0.49	4	-0.07	12	0.51	5
4	0.27	16	1.00	16	0.14	7	0.51	7
5	0.82	11	0.74	11	0.24	5	0.50	12
6	0.85	10	0.50	5	-0.08	13	0.51	4
7	0.95	7	0.30	2	-0.68	15	0.51	2
8	1.00	5	1.00	14	0.50	1	0.00	16
9	0.95	6	0.55	8	0.07	9	0.51	9
10	1.00	4	0.77	12	0.35	4	0.50	13
11	1.00	2	0.39	3	-0.28	14	0.51	3
12	1.00	1	0.28	1	-0.82	16	0.51	1
13	0.80	12	0.66	9	0.14	6	0.51	11
14	0.77	13	0.98	13	0.37	2	0.50	15
15	1.00	3	0.51	6	0.02	11	0.51	6
16	0.90	9	0.54	7	0.02	10	0.51	8

According to the rank results in Table 2, we conduct a comprehensive analysis of the performance of 16 logistics enterprises. First of all, based on the relative efficiency and anti-efficiency values calculated by DEA and Inverted DEA, we obtain that the relative efficiency values of logistics enterprises 8, 10, 11, 12 and 15 are all equal to 1, indicating that these enterprises are effective for DEA. Enterprise 1, 4, 8 anti-efficiency value is 1, indicating that these three enterprises is anti-efficiency for Inverted DEA. Then we find that Rank1 and Rank2 are not much different in rankings, and Enterprise 4, 5, 12, and 14 are the same in the both rankings. While for enterprise 12, Rank 1, Rank 2, and Rank 4 are both 1 and Rank 3 is 16. We speculate that firm 12 performs best, and Rank 3 may be negatively correlated with other approaches.

Next we conduct a correlation analysis of the four sorts:

**Table 3.** Correlation analysis of the four sorting methods.

Correlation coefficient	Rank1	Rank2	Rank3	Rank4
Rank1	1	0.612*	-0.459	0.406
Rank2	0.612*	1	-0.921**	0.853**
Rank3	-0.459	-0.921**	1	-0.982**
Rank4	0.406	0.853**	-0.982**	1

\*\* The correlation is significant at the 0.01 level

\* The correlation is significant at the 0.05 level

From Table 3, we conclude that the Spearman correlation coefficient between Rank1 and Rank2 is 0.612 at 0.05 level, while the correlation coefficient between Rank3 and Rank2, Rank4 are -0.921 and -0.982 respectively, both of which are significant at 0.01 level Related. The result is consistent with our previous hypothesis.

## 5. Weighted Geometric Synthesis Evaluation Method

### 5.1. Construction of Weighted Geometry Synthetic Evaluation Method

The commonly used combination comprehensive evaluation methods are arithmetic average method, geometric mean method and mixed synthesis method. Among them, geometric mean method is more comprehensive in considering the distribution of weights of objects under evaluation, while multiplication is more sensitive to the changes of smaller values and is suitable for dealing with our problems.

Here we consider geometry-weighted combinations of  $\theta$  and  $\theta'$ .

$$g = \frac{\theta}{\theta'^{\alpha}} \tag{7}$$

According to DEA and Inverted DEA models, we can know that  $\theta$  and  $\theta'$  are indicators of the efficiency of DMUs. When  $\theta$  is close to 1, or  $\theta'$  is close to 0, its efficiency is good. Then we weight the two values geometrically.

Also considering increasing the distinction between the evaluation results so that the difference is more obvious and rank is more visualized, we think the  $g$  should reach the maximum variance. According to this condition we can obtain the weight  $\alpha$ . To facilitate the calculation, we take the logarithm of the formula (7).

$$\varphi_i = \ln g_i = \ln \theta_i - \alpha \ln \theta'_i$$

Then we get the expression of  $\alpha$  by finding the best value of variance of  $\varphi$ , after that we bring data in the expression to calculate the value of the weight. After calculation, we can get the weight  $\alpha = -0.334$  in the case, which we bring into the formula (7) and calculate the new rank, as shown in Table 4.

Table 4. Rank based on geometric weighting method.

DMU	g	Rank5(g)	DMU	g	Rank5(g)
1	0.732	8	9	0.778	4
2	0.610	15	10	0.914	2
3	0.726	10	11	0.730	9
4	0.269	16	12	0.650	13
5	0.741	6	13	0.695	11
6	0.670	12	14	0.767	5
7	0.634	14	15	0.798	3
8	1.000	1	16	0.735	7

### 5.2. Comparison and Analysis of Five Comprehensive Evaluation Methods

We compare the performance rank generated by the weighted geometric evaluation method with the four rankings obtained in the previous section and find the correlation between the five ranking methods as shown in Table 5 and Table 6 below

Table 5. Rank of Logistics Company Performance Evaluation.

DMU	Rank1	Rank2	Rank3	Rank4	Rank5
1	14	15	3	16	8
2	15	10	8	12	15
3	8	4	12	5	10
4	16	16	7	15	16
5	11	11	5	11	6
6	10	5	13	8	12
7	7	2	15	3	14
8	5	14	1	13	1
9	6	8	9	6	4
10	4	12	4	10	2
11	2	3	14	2	9
12	1	1	16	1	13
13	12	9	6	9	11
14	13	13	2	14	5
15	3	6	11	4	3
16	9	7	10	7	7

Table 6. Correlation Analysis of Five Sort Methods.

correlation coefficient	Rank1	Rank2	Rank3	Rank4	Rank5
Rank1	1	0.612*	-0.459	0.406	0.406
Rank2	.612*	1	-.921**	.853**	-.279
Rank3	-0.459	-0.921**	1	-0.982	0.512*
Rank4	.768**	.953**	-.871**	1	-.576**
Rank5	0.406	-.279	0.512*	-.576*	1

\*\* . The correlation is significant at the 0.01 level

\* . The correlation is significant at the 0.05 level

From Table 5, we can see that in Rank1, Rank2 and Rank4, the performance evaluation of DMU<sub>12</sub> is very good, while in Rank3 and Rank5, it is ranked 16 and 13 respectively. The ranking of DMU<sub>2</sub>, DMU<sub>4</sub>, DMU<sub>15</sub> in Rank 1 and Rank 5 is the same. Based on the correlation analysis in Table 6, we can know that the rank of newly constructed weighted geometric mean evaluation methods and ranks of Rank3 and Rank4 are significantly correlated respectively based on the levels of 0.05 and 0.01, while the ranks of Rank1 and Rank2 Not significantly related. Therefore, we think that the newly constructed weighted geometric evaluation method is a comprehensive evaluation method, which can provide a new idea for the evaluation based on DEA and Inverted DEA models.

## 6. Conclusion

This paper is based on DEA and Inverted DEA model for a comprehensive evaluation of the performance of DMU. And for this reason, a method of comprehensive analysis using the efficiency of DEA and the anti-efficiency of Inverted DEA is proposed, that is the method of weighted geometric mean. We use this method and other methods such as TOPSIS respectively for the performance analysis of 16 logistics enterprises in China. Through comparative analysis, the performance of 16 logistics enterprises in China was evaluated and ranked. The results show that the method of weighted geometric mean can provide a new idea for the comprehensive evaluation based on DEA and Inverted DEA models.

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